



The Corporation of the
City of Sault Ste. Marie

COUNCIL REPORT

July 14, 2025

TO: Mayor Matthew Shoemaker and Members of City Council

AUTHOR: Andrew Mallette, P. Eng., Manager of Development and Environmental Engineering

DEPARTMENT: Public Works and Engineering Services

RE: Asset Management Plan – Lifecycle Management and Financial Strategy

Purpose

The purpose of this report is to request approval of the Asset Management Plan reports by completion of Phase III, Lifecycle Management and Financial Strategy, in accordance with Ontario Regulation 588/17 (as amended by Ontario Regulation 193/21) under the *Infrastructure for Jobs and Prosperity Act*.

The Asset Management Plans aim to establish realistic, financially viable, level of service targets that align with stakeholder expectations and regulatory requirements.

Background

In 2017 municipalities were legislated to prepare an Asset Management Plan for all municipal infrastructure assets by July 1, 2025.

In 2022 Council approved the City's Asset Management Plans related to core assets, and on September 9, 2024, approved the Asset Management Plans related to non-core assets.

On September 9, 2024, Council also approved an Agreement with AECOM Canada Ltd. for continuation of the Asset Management Plan Phase III work, to incorporate all assets, proposed levels of service, lifecycle management and financial strategies.

Analysis

Core and non-core asset management plans have been updated with proposed level of service standards and financial lifecycle management strategies.

Proposed level of service considers stakeholder interests, the City's Official Plan overarching themes, metrics for community and technical performance, financial impacts of varying levels of service, and revenue sources.

Lifecycle management and financial strategies have considered municipal infrastructure assets' preventative and renewal activities, financial needs to achieve the proposed level of service, risks of not meeting the proposed level of service, available funding and funding gaps, and alternative strategies to manage the shortfall.

The asset management plan reports have been attached as follows:

- Roads and Bridges
- Active Transportation
- Stormwater
- Roadway Appurtenances
- Protective Services
- Facilities
- Fleet
- Parks and Cemetery
- Solid Waste
- Wastewater
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The asset management plans will be posted on the City's website for public access.

Asset Management Plan updates are required every 5-years.

Financial Implications

These reports do not have direct financial implications. Asset management plans enable the City to make consistent, informed, and responsible decisions regarding capital and operating budgets. They guide investments in asset renewal, help maintain desired service levels, manage risks, plan for future needs, and strengthen public confidence in municipal infrastructure.

These plans are key guiding documents for the City and will result in budgetary requests in accordance with the City's Long-term Financial Plan. They will also help inform decisions and recommendations in future capital and operating budgets.

Strategic Plan / Policy Impact / Climate Impact

This project is linked to the Infrastructure focus area of the Corporate Strategic Plan, and specifically maintaining existing infrastructure.

Recommendation

It is therefore recommended that Council take the following action:

Resolved that the report of the Manager of Development and Environmental Engineering dated July 14, 2025 be received and that the asset management plan reports be approved.

Asset Management Plan – Lifecycle Management and Financial Strategy

July 14, 2025

Page 3

Respectfully submitted,

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